

**MARFRIG GLOBAL FOODS S.A.**  
**Public Company**  
**Taxpayer ID (CNPJ/MF): 03.853.896/0001-40**  
**State Registration (NIRE): 35.300.341.031**

**MINUTES OF THE BOARD OF DIRECTORS MEETING**  
**HELD ON MARCH 16, 2020**

**Date, Time and Place:** On March 16, 2020, at 6 p.m., at the registered office of Marfrig Global Foods S.A. ("**Company**"), located at Avenida Queiroz Filho, nº 1560, Bloco 5, Torre Sabiá, 3º andar, Sala 301, Vila Hamburguesa, CEP 05319-000, in the City of São Paulo, State of São Paulo.

**Call Notice and Attendance:** The call notice was waived in view of the attendance, by conference call, of all members of the Board of Directors of the Company, namely Marcos Antonio Molina dos Santos – Chairman, Alain Emilie Henry Martinet, Antonio dos Santos Maciel Neto, Herculano Aníbal Alves, Marcia Aparecida Pascoal Marçal dos Santos, Roberto Silva Waack, Roberto Faldini and Rodrigo Marçal Filho.

**Board: Chairman:** Marcos Antonio Molina dos Santos; **Secretary:** Heraldo Geres.

**Agenda:** To consider and vote on the election of the Statutory Board of Executive Officers of the Company.

**Resolutions:** After duly examining and discussing the matter on the agenda, the Directors, by unanimous vote of those present, resolved to elect **a) Mr. Miguel de Souza Gularte**, Brazilian, divorced, veterinarian, registered in the roll of individual taxpayers (CPF/MF) under no. 270.209.240-34, bearer of identity card (RG) no. 2020494148 SSP/RS, to serve as **Chief Executive Officer** and replace Mr. José Eduardo de Oliveira Miron; **b) Mr. Tang David**, Brazilian, married, business administrator, registered in the roll of Individual Taxpayers (CPF/MF) under no. 213.882.168-41, bearer of identity card (RG) no. 10.623.534-5 SSP/SP, to serve cumulatively as **Chief Administrative and Financial Officer** and as **Investor Relations Officer** in replacement of Mr. Marco Antonio Spada, that jointly with Mr. Fabio Taiate Cunha Vasconcellos, the current Planning and Management Officer, leave the Company. In view of the changes performed, the Board of Directors decided to elect a new Statutory Board of Executive Officers which, as the date hereof, is composed by the following members: **a) Mr. Miguel de Souza Gularte**, Brazilian, divorced, veterinarian, registered in the roll of individual taxpayers (CPF/MF) under no. 270.209.240-34, bearer of identity card (RG) no. 2020494148 SSP/RS, to serve as **Chief Executive Officer**; **b) Mr. Tang David**, Brazilian, married, business administrator, registered in the roll of Individual Taxpayers (CPF/MF) under no. 213.882.168-41, bearer of identity card (RG) no. 10.623.534-5 SSP/SP, to serve

cumulatively as **Chief Administrative and Financial Officer** and as **Investor Relations Officer**; **c)** Mr. **Heraldo Geres**, Brazilian, married, lawyer, registered in the roll of Individual Taxpayers (CPF/MF) under no. 119.691.688-89, bearer of identity card (RG) no. 18.149.948-4 SSP/SP, to serve as **Chief Legal Officer**; and **d)** Mr. **Rodrigo Marçal Filho**, Brazilian, married, entrepreneur, registered in the roll of Individual Taxpayers (CPF/MF) under no. 184.346.398-90, bearer of identity card (RG) no. 28.432.094-8-SSP/SP, to serve as **Executive Officer with no specific designation**, all with address at Av. Queiroz Filho nº 1560, Bloco 5, Torre Sabiá, 3º Andar, Vila Hamburguesa, CEP 05319-000, in the City of São Paulo, State of São Paulo. The executive officers elected herein will serve a term of three (3) years, as from the date hereof, ending on March 16, 2023, in accordance with Article 20, Paragraph 1 of the Bylaws of the Company. The members of the Board of Executive Officers of the Company will remain in office until the investiture of the new officers elected, in accordance with Article 150, Paragraph 4, of the Brazilian Corporations Law. The Officers hereby declare that they are not involved in any crimes provided for by Law that prevent them from exercising business activities and that they are aware of the provisions of Article 147 of Brazilian Corporation Law and of Instruction 367 of May 29, 2002, issued by the Securities and Exchange Commission of Brazil (CVM). The executive officers elected herein will be invested in office upon signing the respective consent of appointment, which are attached hereto as appendix (**Appendix I to IV**). **Closing:** There being no further matters to address, these minutes were drawn up, read, approved and signed by all Directors in attendance. **Signatures: Board: Chairman:** Marcos Antonio Molina dos Santos; **Secretary:** Heraldo Geres. **Members of the Board of Directors:** Marcos Antonio Molina dos Santos – Chairman, Alain Emilie Henry Martinet, Antonio dos Santos Maciel Neto, Herculano Aníbal Alves, Marcia Aparecida Pascoal Marçal dos Santos, Roberto Faldini, Roberto Silva Waack and Rodrigo Marçal Filho.

I certify that this is a true copy of the original minutes in the records of the Company.

São Paulo, March 16, 2020

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**Heraldo Geres**  
Secretary