

**MARFRIG GLOBAL FOODS S.A.**  
**Publicly Held Corporation**  
**Taxpayer ID (CNPJ/MF): 03.853.896/0001-40**  
**State Registration (NIRE): 35.300.341.031**

**MINUTES OF THE BOARD OF DIRECTORS MEETING**  
**HELD ON DECEMBER 6, 2018**

**Date, Time and Place:** On December 6, 2018, at 11 p.m., at the registered office of Marfrig Global Foods S.A. ("**Company**"), located at Avenida Queiroz Filho, nº 1.560, Bloco 5, Torre Sabiá, 3º andar, Sala 301, Vila Hamburguesa, CEP 05314-000, in the City of São Paulo, State of São Paulo.

**Call Notice and Attendance:** The call notice was waived in view of the attendance, via conference call, of all members of the Board of Directors of the Company, namely Marcos Antonio Molina dos Santos – Chairman, Marcia Aparecida Pascoal Marçal dos Santos, Rodrigo Marçal Filho, Alain Emilie Henry Martinet, Antonio dos Santos Maciel Neto, Marcelo Maia de Azevedo Correa, Carlos Geraldo Langoni, Roberto Faldini, Ian David Hill and Ernesto Lozardo.

**Presiding Board: Chairman:** Marcos Antonio Molina dos Santos; **Secretary:** Heraldo Geres.

**Agenda:** To consider and vote on: **a)** the acquisition of 91.89% of the total and voting capital of Quickfood S.A.; and **b)** the assumption of operations of the plant in the City of Várzea Grande, State of Mato Grosso.

**Resolutions:** After examining and discussing the matters on the agenda, the Directors of the Company, by unanimous vote of those present, decided to approve: **a)** the execution of the agreement with BRF – Brasil Foods S.A. ("BRF") to acquire shares representing 91.89% of the total and voting capital of Quickfood S.A., a subsidiary of BRF based in Argentina ("Transaction"). Quickfood, Argentina's leading producer of beef products, has been listed on the Buenos Aires Stock Exchange since 2002. The company operates three plants in San Jorge, Baradero and Arroyo Seco, with primary processing capacity of 620 head/day and further processing capacity of more than 6,000 tons/month of beef patties, hot dogs, cold cuts and frozen vegetables. The Agreement envisages the acquisition by Marfrig of 532,041,681 shares representing 91.89% of the total and voting capital of Quickfood, held by BRF, at the price per share of US\$0.103, to be paid on the settlement date of the Transaction. The value of the Transaction is based on the company's market capitalization of US\$54.9 million. If the acquisition were conducted by the public corporation and after fulfilling all legal and regulatory requirements and concluding the corresponding valuation report, it will inform its shareholders and the market if the events fall under the requirements of Article 256 of Federal Law 6,404/76. Said acquisition of a controlling interest will be carried out by Marfrig itself or

through its subsidiaries. Marfrig is required to conduct a public stock tender offer of the shares representing 8.11% of the capital of Quickfood traded on the Buenos Aires Stock Exchange (BCBA), in accordance with governing law. Lastly, the Company informs that said Transaction will not entitle shareholders to withdrawal rights given that, under Article 256 jointly with Article 137, II of Brazilian Corporation Law: a) Marfrig is a component of a general index representing a portfolio of stocks admitted for trading on the stock exchange, namely the Bovespa Index (liquidity requirement); and b) the controlling shareholders hold less than 50% of the Company's total shares (disperse ownership requirement); **b)** the execution of an agreement with BRF for the Company to assume operations of the plant in the City of Várzea Grande, State of Mato Grosso, Brazil, which includes the production of beef patties, meatballs and kibbeh. In addition to the partnership entered into with BRF, the agreement will enable Marfrig to resume its supply of products, such as beef patties, to global foodservice companies installed in Brazil. The Directors decided to ratify all acts practiced previously in connection with said operation, with the Executive Board authorized to take all measures and to practice all acts required to consummate and fully comply with the decisions formalized herein. **Closing:** There being no further matters to address, these minutes were drawn up, read, approved and signed by all the directors in attendance. **Signatures: Presiding Board: Chairman:** Marcos Antonio Molina dos Santos; **Secretary:** Heraldo Geres. **Directors:** Marcos Antonio Molina dos Santos – Chairman of the Board, Marcia Aparecida Pascoal Marçal dos Santos, Rodrigo Marçal Filho, Alain Emilie Henry Martinet, Antonio dos Santos Maciel Neto, Marcelo Maia de Azevedo Correa, Carlos Geraldo Langoni, Roberto Faldini, Ian David Hill and Ernesto Lozardo.

I certify that this is a true copy of the original minutes drawn up in the records of the Company.

São Paulo, December 6, 2018

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**Heraldo Geres**  
Secretary